

EF19 - Energy Management Matrix

	Policy	Organising	Training	Performance measurement	Communicating	Investment
4	Energy policy action plan and regular review have active commitment of top management	Fully integrated into management structure with clear accountability for energy consumption	Appropriate and comprehensive training tailored to identified needs with evaluation	Comprehensive performance measurement against targets with effective management reporting	Extensive communication of energy issues within and outside organisation	Resources routinely committed to energy efficiency in support of business objectives
3	Formal policy but not active commitment	Clear line management accountability for consumption and responsibility for improvement	Energy training targeted at major users following training needs analysis	Weekly performance measurement for each process, unit or building	Regular staff briefing, performance reporting and energy promotion	Same appraisal criteria used as for other cost-reduction projects
2	Unadopted policy	Some delegation of responsibility but line management and authority unclear	Ad-hoc internal training for selected people as required	Monthly monitoring by fuel type	Some use of company communication mechanisms to promote energy efficiency	Low or medium cost measures considered if short payback period
1	Unwritten set of guidelines	Informal mainly focused on energy supply	Technical staff occasionally attend specialist courses	Invoice checking only	Ad-hoc informal contacts used to promote energy efficiency	Only low cost or no cost measures taken
0	No explicit energy policy	No delegation of responsibility for managing energy	No energy-related staff training provided	No measurement of energy costs or consumption	No communication or promotion of energy issues	No investment in improving energy efficiency

